

SOUTH BROWARD HOSPITAL DISTRICT

**REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE
SOUTH BROWARD HOSPITAL DISTRICT**

INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

February 27, 2025

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Thursday, February 27, 2025, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

The following members were present:

Ms. Elizabeth Justen	Chairwoman	In person
Mr. Steven Harvey	Vice Chairman	In person
Mr. Douglas Harrison	Secretary Treasurer	In person
Mr. Brad Friedman		In person
Dr. Luis Orta		In person

The following member was absent:

Ms. Laura Raybin Miller

1. CALL TO ORDER / PUBLIC MEETING CERTIFICATION

There being a physical quorum present, Ms. Justen called the meeting to order. She noted that public participation is welcome.

Ms. Linda Epstein, Interim General Counsel, confirmed and provided certification that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting.

2. PLEDGE OF ALLEGIANCE

At the request of Ms. Justen, Mr. Harrison led the Pledge of Allegiance.

3. PRESENTATIONS

None.

4. APPROVAL OF MINUTES

a. Request Board Approval of the Minutes of the Fiscal Year 2026 Capital Budget Workshop

A copy of the Minutes is on file in the Executive Office.

Dr. Orta *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF
THE FISCAL YEAR 2026 CAPITAL BUDGET WORKSHOP**

The Motion *carried* unanimously.

b. Request Board Approval of the Minutes of the Regular Board Meeting Held on January 20, 2025

A copy of the Minutes is on file in the Executive Office.

Mr. Harrison *moved, seconded* by Mr. Friedman, that:

**THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF
THE REGULAR BOARD MEETING HELD ON JANUARY 20, 2025**

The Motion *carried* unanimously.

5. BOARD REGULAR BUSINESS

a. Report from the President of the Medical Staff, Memorial Regional Hospital, Joe DiMaggio Children's Hospital, and Memorial Regional Hospital South; Nigel Spier, M.D.

1) *Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.*

Nigel Spier, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on February 19, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Dr. Orta *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL REGIONAL
HOSPITAL, JOE DIMAGGIO CHILDREN'S HOSPITAL, AND
MEMORIAL REGIONAL HOSPITAL SOUTH**

The Motion *carried* unanimously.

b. Report from the Chief of Staff, Memorial Hospital West; Fausto De La Cruz, M.D.

1) *Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.*

In the absence of Fausto De La Cruz, M.D., Holly Neville, M.D., Chief Physician and Associate Chief Medical Officer of MHS, presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on February 10, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Dr. Orta ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL WEST**

The Motion ***carried*** unanimously.

c. Report from the Chief of Staff, Memorial Hospital Miramar; Juan Villegas, M.D.

- 1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

In the absence of Juan Villegas, M.D., Alvaro Visbal, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on February 12, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Dr. Orta ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL MIRAMAR**

The Motion ***carried*** unanimously.

- 2) ***Request Board Approval for the Creation of a New Department at Memorial Hospital Miramar; Department of Anesthesiology, with the Appointment of Clint Christensen, D.O., as Department Chief, and Marisol Perales, M.D., as Department Vice Chief.***

It was agreed to defer this item to the next Regular Board Meeting in March.

d. Report from the Chief of Staff, Memorial Hospital Pembroke; Narendra Upadhyaya, M.D.

- 1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

In the absence of Narendra Upadhyaya, M.D., Holly Neville, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on February 13, 2025, and submitted for consideration, a copy of which is on file in the Executive Office.

Dr. Orta ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF
THE MEDICAL STAFF AT MEMORIAL HOSPITAL
PEMBROKE**

The Motion ***carried*** unanimously.

e. **Quarterly Statistical Reports; Mr. Alan Whaley, Interim Chief Operating Officer, MHS**

1) ***Quarterly Statistical Reports for the Period Ending January 31, 2025***

Mr. Whaley presented the reports for the quarterly period ending January 31, 2025.

The reports were for information only and no action was required by the Board.

f. **Financial Report; Mr. David Smith, Executive Vice President and Chief Financial Officer**

1) ***Request Board Approval of the Financial Report for the Month of December 2024***

Mr. Smith presented the financial report for the month of December 2024, and took questions.

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
FINANCIAL REPORT FOR THE MONTH OF DECEMBER 2024***

The Motion *carried* unanimously.

2) ***Request Board Approval of the Financial Report for the Month of January 2025***

Mr. Smith presented the financial report for the month of January 2025, and took questions.

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES THE
FINANCIAL REPORT FOR THE MONTH OF JANUARY 2025***

The Motion *carried* unanimously.

g. **Legal Report; Ms. Linda Epstein, Interim General Counsel, MHS**

Ms. Linda Epstein confirmed there was nothing to report this month.

6. **REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

a. **Contracts Committee Meeting Held on February 17, 2025; Mr. Steven Harvey, Chairman**

Mr. Harvey presented the Minutes of the Contracts Committee Meeting held on February 17, 2025, a copy of which is on file in the Executive Office. Mr. Harvey and Mr. Whaley gave details of the renewal of the Medical Administrative and Professional Services Agreement with Radiology Associates of Hollywood, Inc.

1) ***Request Board Approval of the Renewal Medical Administrative and Professional Services Agreement with Radiology Associates of Hollywood, Inc., for Radiology Medical Administrative and Professional Services***

Mr. Harrison ***moved, seconded*** by Ms. Justen, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL MEDICAL ADMINISTRATIVE AND PROFESSIONAL SERVICES AGREEMENT WITH RADIOLOGY ASSOCIATES OF HOLLYWOOD, INC., FOR RADIOLOGY MEDICAL ADMINISTRATIVE AND PROFESSIONAL SERVICES

The subsidy in the agreement was discussed, with Mr. Harvey confirming that this had been approved by the Committee, to reflect the high level of service given by Radiology Associates. Dr. Orta encouraged the team to reevaluate the process regarding the payment of subsidies.

The Motion ***carried***, with Dr. Orta voting nay.

2) ***Request Board Approval of the Minutes of the Contracts Committee Meeting Held on February 17, 2025***

Mr. Harrison ***moved, seconded*** by Ms. Justen, that:

THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE CONTRACTS COMMITTEE MEETING HELD ON FEBRUARY 17, 2025

The Motion ***carried*** unanimously.

b. **Community Relations Committee Meeting Held on February 17, 2025; Mr. Brad Friedman, Chairman**

Mr. Friedman presented the Minutes of the Community Relations Committee meeting held on February 17, 2025, a copy of which is on file in the Executive Office.

A presentation was given to the Board by Ms. Dionne Blackwood, Vice President, Memorial Primary Care and Ambulatory Services, Mr. Tim Curtin, Vice President, Community Services, and Ms. Jennifer Mossadeghi, Senior Director, Community Relations. The presentation included a video showcasing Memorial Regional Hospital's Family Birthplace and its ribbon cutting ceremony.

1) ***Request Board Approval of the Minutes of the Community Relations Committee Meeting Held on February 17, 2025***

Mr. Harrison ***moved, seconded*** by Ms. Justen, that:

THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE COMMUNITY RELATIONS COMMITTEE MEETING HELD ON FEBRUARY 17, 2025

The Motion *carried* unanimously.

c. **Building Committee Meeting Held on February 17, 2025; Mr. Brad Friedman, Chairman**

Mr. Friedman presented the Minutes of the Building Committee meeting held on February 17, 2025, a copy of which is on file in the Executive Office. Mr. Mark Greenspan, Vice President, Construction and Property Management, gave details of the items discussed at the meeting.

- 1) ***Request Board Acceptance of the Lowest Responsive and Responsible Bidder, Lee Construction Group, Inc., in the Amount of \$4,217,850, for the Memorial Manor FEMA Hardening Project, and Allocate a \$632,000 Contingency, to be Controlled by Memorial Healthcare System***

Mr. Harvey *moved, seconded* by Ms. Justen, that:

THE BOARD OF COMMISSIONERS ACCEPTS THE LOWEST RESPONSIVE AND RESPONSIBLE BIDDER, LEE CONSTRUCTION GROUP, INC., IN THE AMOUNT OF \$4,217,850, FOR THE MEMORIAL MANOR FEMA HARDENING PROJECT, AND ALLOCATE A \$632,000 CONTINGENCY, TO BE CONTROLLED BY MEMORIAL HEALTHCARE SYSTEM

The Motion *carried* unanimously.

- 2) ***Request Board Acceptance of the Lowest Responsive and Responsible Bidder, Thornton Construction Company, Inc., in the Amount of \$1,984,552, for the Memorial Cancer Institute Infusion Expansion Project, and Allocate a \$297,000 Contingency, to be Controlled by Memorial Healthcare System***

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

THE BOARD OF COMMISSIONERS ACCEPTS THE LOWEST RESPONSIVE AND RESPONSIBLE BIDDER, THORNTON CONSTRUCTION COMPANY, INC., IN THE AMOUNT OF \$1,984,552, FOR THE MEMORIAL CANCER INSTITUTE INFUSION EXPANSION PROJECT, AND ALLOCATE A \$297,000 CONTINGENCY, TO BE CONTROLLED BY MEMORIAL HEALTHCARE SYSTEM

The Motion *carried* unanimously.

- 3) ***Request Board Acceptance of the Lowest Responsive and Responsible Bidder, Engel Construction, Inc., in the Amount of \$2,098,121.55, for the Memorial Hospital West Garage Restoration Project, and Allocate a \$314,000 Contingency, to be Controlled by Memorial Healthcare System***

Mr. Harvey *moved, seconded* by Mr. Friedman, that:

THE BOARD OF COMMISSIONERS ACCEPTS THE LOWEST RESPONSIVE AND RESPONSIBLE BIDDER, ENGEL CONSTRUCTION, INC., IN THE AMOUNT OF \$2,098,121.55, FOR THE MEMORIAL HOSPITAL WEST GARAGE RESTORATION PROJECT, AND ALLOCATE A \$314,000 CONTINGENCY, TO BE CONTROLLED BY MEMORIAL HEALTHCARE SYSTEM

The Motion *carried* unanimously.

- 4) **Request Board Acceptance of the Lowest Responsive and Responsible Bidder, Lee Construction Group, Inc., in the Amount of \$758,625, for the Memorial Regional Hospital Neuro Bi-Plane Project, and Allocate a \$113,000 Contingency, to be Controlled by Memorial Healthcare System**

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

THE BOARD OF COMMISSIONERS ACCEPTS THE LOWEST RESPONSIVE AND RESPONSIBLE BIDDER, LEE CONSTRUCTION GROUP, INC., IN THE AMOUNT OF \$758,625, FOR THE MEMORIAL REGIONAL HOSPITAL NEURO BI-PLANE PROJECT, AND ALLOCATE A \$113,000 CONTINGENCY, TO BE CONTROLLED BY MEMORIAL HEALTHCARE SYSTEM

The Motion *carried* unanimously.

- 5) **Request Board Acceptance of the Lowest Responsive and Responsible Bidder, Lego Construction Company, in the Amount of \$1,688,315.20, for the Memorial Regional Hospital South Pedestrian Bridge Restoration Project, and Allocate a \$253,000 Contingency, to be Controlled by Memorial Healthcare System**

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

THE BOARD OF COMMISSIONERS ACCEPTS THE LOWEST RESPONSIVE AND RESPONSIBLE BIDDER, LEGO CONSTRUCTION COMPANY, IN THE AMOUNT OF \$1,688,315.20, FOR THE MEMORIAL REGIONAL HOSPITAL SOUTH PEDESTRIAN BRIDGE RESTORATION PROJECT, AND ALLOCATE A \$253,000 CONTINGENCY, TO BE CONTROLLED BY MEMORIAL HEALTHCARE SYSTEM

The Motion *carried* unanimously.

Mr. Friedman thanked Mr. Greenspan for his hard work.

- 6) **Request Board Approval of the Minutes of the Building Committee Meeting Held on February 17, 2025**

Dr. Orta *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
MINUTES OF THE BUILDING COMMITTEE MEETING HELD
ON FEBRUARY 17, 2025**

The Motion *carried* unanimously.

d. Finance Committee Meeting Held on February 20, 2025; Ms. Elizabeth Justen, Chairwoman

Ms. Justen presented the Minutes of the Finance Committee Meeting held on February 20, 2025, a copy of which is on file in the Executive Office. Mr. Veda Rampat, Vice President and Treasurer, then gave details of the items discussed at the meeting.

- 1) ***Request Board Approval: (i) Splitting the Intermediate Fixed Income Mandate into Separate Intermediate Treasury and Credit Mandates; (ii) Terminating Galliard's Intermediate / Opportunistic Pools and Redistributing Assets to Fort Washington / Merganser and a New SSgA Intermediate Treasury Commingled Fund; and (iii) Approving Minor IPS Changes, pending Legal Approval of the New SSgA Fund***

Mr. Rampat requested that this item be deferred to the next Board meeting. This was agreed by Ms. Justen.

- 2) ***Request Board Acceptance of the Quarterly Operating Funds Performance Report – Executive Summary for December 31, 2024***

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE
QUARTERLY OPERATING FUNDS PERFORMANCE REPORT
– EXECUTIVE SUMMARY FOR DECEMBER 31, 2024**

The Motion *carried* unanimously.

- 3) ***Request Board Acceptance of the Quarterly Retirement Plan Performance Report – Executive Summary for December 31, 2024***

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE
QUARTERLY RETIREMENT PLAN PERFORMANCE REPORT
– EXECUTIVE SUMMARY FOR DECEMBER 31, 2024**

The Motion *carried* unanimously.

- 4) ***Request Board Acceptance of the Quarterly Defined Contribution Plans Performance Report – Executive Summary for December 31, 2024***

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE
QUARTERLY DEFINED CONTRIBUTION PLANS**

**PERFORMANCE REPORT – EXECUTIVE SUMMARY FOR
DECEMBER 31, 2024**

The Motion *carried* unanimously.

5) Request Board Approval of the Minutes of the Finance Committee Meeting Held on February 20, 2025

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE
MINUTES OF THE FINANCE COMMITTEE MEETING HELD
ON FEBRUARY 20, 2025**

The Motion *carried* unanimously.

7. REPORT OF SPECIAL COMMITTEES

None.

8. ANNOUNCEMENTS

None.

9. UNFINISHED BUSINESS

None.

10. NEW BUSINESS

None.

11. PRESIDENT'S COMMENTS

Mr. Shane Strum showed a video of the launch of Broward Health's and Memorial Healthcare System's "Better Together" initiative, where both Systems will work together to ensure that Primary Care and Maternal Healthcare is available to all residents in Broward County.

He also showed a video of Memorial Regional Hospital's renovation and expansion plans, focusing on maternity care, especially for mothers experiencing high risk pregnancies.

He recognized various staff who have received awards, in particular Mr. Curtin, who was honored with Florida Hospital Association's 2024 Healthcare Leader of the Year Award.

He gave details of milestones achieved by the System, including celebrating ten years of adult heart transplants. As part of the celebrations, previous transplant patients attended a reunion.

He gave details of finance and growth for each of Memorial's hospitals, and for the System, which showed a net patient revenue increase of 10% over the prior year.

Finally, he recognized Justin Dubin, M.D., a Memorial Urologist, who co-hosts the "Man Up" podcast, focusing on men's health.

12. CHAIRWOMAN'S COMMENTS

Ms. Justen allowed the other Board members to give their comments first.

She stated that Mr. Strum has been influential in shaping Memorial's plans, and she was looking forward to celebrating more new chapters. She welcomed Mr. Strum and the Broward Health staff to the Memorial family.

She noted that change brings uncertainty, but she voiced her trust in Mr. Strum and saw that measurable progress was being made. She stressed though, that the most important thing was providing high quality healthcare in Broward County.

She spoke of the groundbreaking "Better Together" initiative, and opined that everyone would embrace this with optimism and determination. She offered her deepest gratitude to all staff for their work and for making a lasting impact in the community.

Finally, she confirmed that the next Regular Board meeting will take place at Memorial Hospital Miramar on Thursday, March 27, 2025.

13. COMMISSIONERS' COMMENTS

Dr. Orta had not attended the January Board meeting, and stated he had missed everyone. He wished everyone a great evening.

Mr. Friedman spoke of a procedure he had at Memorial, where he was well cared for. He also spoke of the passing of a former Memorial physician, Robert Borushok, M.D., who had been with the System since 1980, and who his children regarded as a grandfather figure. He noted that there were many physicians who attended Dr. Borushok's funeral the previous day, and that Memorial was his family. Mr. Friedman was honored to be a part of Memorial.

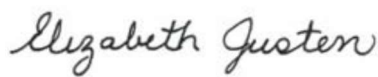
Mr. Harrison had no comments this month.

Mr. Harvey thanked Mr. Strum, Mr. Curtin, Ms. Blackwood, and Ms. Mossadeghi, for their great work in the community. He also thanked Mr. Strum, Ms. Epstein, and Mr. Whaley, acknowledging that they are acting in an interim capacity, and that everyone was grateful for their time and dedication. Finally, he thanked all the staff for everything they do.

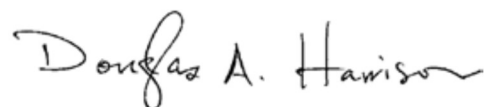
14. ADJOURNMENT

There being no further business to come before the Board, Ms. Justen declared the meeting adjourned at 7:02 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT



BY: _____
Elizabeth Justen, Chairwoman



ATTEST: _____
Douglas Harrison, Secretary Treasurer